

**Children's Treatment Centre  
Foundation of Chatham-Kent  
Financial Statements**

For the year ended March 31, 2022

**Contents**

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## Independent Auditor's Report

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To the Board of Directors of  
Children's Treatment Centre Foundation of Chatham-Kent

### Qualified Opinion

We have audited the financial statements of Children's Treatment Centre Foundation of Chatham-Kent (the Foundation), which comprise the statement of financial position as at March 31, 2022, the statements of operations and changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2022, and its financial performance and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Qualified Opinion

In common with many not-for-profit organizations, the Foundation derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Foundation. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2022 and 2021, current assets as at March 31, 2022 and 2021, and net assets as at April 1 and March 31 for both the 2022 and 2021 years. Our audit opinion on the financial statements for the year ended March 31, 2021 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

#### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Other matter - Unaudited Information**

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the schedule on page 15 of the Foundation's Financial Statements.

Chartered Professional Accountants, Licensed Public Accountants

Chatham, Ontario  
June 21, 2022

## Children's Treatment Centre Foundation of Chatham-Kent Statement of Operations

Year Ended March 31,

2022

|                                                                 | General<br>Fund  | Investment<br>Fund | Endowment<br>Fund | Combined         |
|-----------------------------------------------------------------|------------------|--------------------|-------------------|------------------|
| <b>Revenue</b>                                                  |                  |                    |                   |                  |
| Fundraising                                                     | \$ 431,755       | \$ -               | \$ -              | \$ 431,755       |
| Donations                                                       | 282,274          | -                  | -                 | 282,274          |
| Investment income                                               | 11,053           | 24,246             | 1,424             | 36,723           |
| Gain on disposal of land                                        | 72,960           | -                  | -                 | 72,960           |
| Unrealized gains (losses)                                       | (5,657)          | (12,409)           | (729)             | (18,795)         |
|                                                                 | <u>792,385</u>   | <u>11,837</u>      | <u>695</u>        | <u>804,917</u>   |
| <b>Expenses (page 15)</b>                                       | <u>713,937</u>   | -                  | -                 | <u>713,937</u>   |
| <b>Excess of Revenues over Expenses (Expenses over Revenue)</b> | <u>\$ 78,448</u> | <u>\$ 11,837</u>   | <u>\$ 695</u>     | <u>\$ 90,980</u> |

Year Ended March 31,

2021

|                                                                 | General<br>Fund    | Investment<br>Fund | Endowment<br>Fund | Combined         |
|-----------------------------------------------------------------|--------------------|--------------------|-------------------|------------------|
| <b>Revenue</b>                                                  |                    |                    |                   |                  |
| Fundraising                                                     | \$ 336,907         | \$ -               | \$ -              | \$ 336,907       |
| Donations                                                       | 208,126            | 50,000             | -                 | 258,126          |
| Investment income                                               | 1,537              | 24,299             | 2,366             | 28,202           |
| Wage subsidy                                                    | 66,836             | -                  | -                 | 66,836           |
| Unrealized gains (losses)                                       | 1,987              | 31,889             | 3,104             | 36,980           |
|                                                                 | <u>615,393</u>     | <u>106,188</u>     | <u>5,470</u>      | <u>727,051</u>   |
| <b>Expenses (page 15)</b>                                       | <u>684,693</u>     | -                  | -                 | <u>684,693</u>   |
| <b>Excess of Revenues over Expenses (Expenses over Revenue)</b> | <u>\$ (69,300)</u> | <u>\$ 106,188</u>  | <u>\$ 5,470</u>   | <u>\$ 42,358</u> |

The accompanying notes are an integral part of these financial statements.



# Children's Treatment Centre Foundation of Chatham-Kent Statement of Financial Position

Year Ended March 31,

2021

|                                                                   | General<br>Fund | Investment<br>Fund | Endowment<br>Fund | Combined     |
|-------------------------------------------------------------------|-----------------|--------------------|-------------------|--------------|
| <b>Assets</b>                                                     |                 |                    |                   |              |
| <b>Current</b>                                                    |                 |                    |                   |              |
| Cash                                                              | \$ 66,668       | \$ 2,598           | \$ -              | \$ 69,266    |
| Investments (note 3)                                              | 55,447          | 209,553            | -                 | 265,000      |
| Accounts receivable                                               | 25,636          | -                  | -                 | 25,636       |
| Interest receivable                                               | 2,201           | 11,664             | 813               | 14,678       |
| Prepaid expenses                                                  | 25,503          | -                  | -                 | 25,503       |
| Due from the General<br>Fund                                      | -               | 52,201             | -                 | 52,201       |
| Due from the Endowment<br>Fund                                    | -               | 813                | -                 | 813          |
|                                                                   | 175,455         | 276,829            | 813               | 453,097      |
| <b>Long-Term</b>                                                  |                 |                    |                   |              |
| Investments (note 3)                                              | -               | 618,163            | 81,174            | 699,337      |
| Property, building and<br>equipment                               | 1,025,316       | -                  | -                 | 1,025,316    |
|                                                                   | \$ 1,200,771    | \$ 894,992         | \$ 81,987         | \$ 2,177,750 |
| <b>Liabilities and Fund Balances</b>                              |                 |                    |                   |              |
| <b>Liabilities</b>                                                |                 |                    |                   |              |
| Accounts payable and<br>accrued liabilities                       | \$ 73,406       | \$ -               | \$ -              | \$ 73,406    |
| Due to Children's Treatment<br>Centre of Chatham-Kent<br>(note 5) | 1,490           | -                  | -                 | 1,490        |
| Deferred revenue<br>(note 6)                                      | 10,000          | -                  | -                 | 10,000       |
| Funding obligation<br>(note 4)                                    | 250,000         | -                  | -                 | 250,000      |
| Due to the Investment Fund                                        | 52,201          | -                  | 813               | 53,014       |
|                                                                   | 387,097         | -                  | 813               | 387,910      |
| <b>Fund Balances</b>                                              |                 |                    |                   |              |
| Internally restricted (page 7)                                    | 785,566         | 894,992            | -                 | 1,680,558    |
| Externally restricted (page 7)                                    | -               | -                  | 81,174            | 81,174       |
| Unrestricted (page 7)                                             | 28,108          | -                  | -                 | 28,108       |
|                                                                   | 813,674         | 894,992            | 81,174            | 1,789,840    |
|                                                                   | \$ 1,200,771    | \$ 894,992         | \$ 81,987         | \$ 2,177,750 |

The accompanying notes are an integral part of these financial statements.

## Children's Treatment Centre Foundation of Chatham-Kent Statement of Changes in Fund Balances

For the year ended March 31, 2022

|                                                 | Investment Fund     | Endowment Fund   | General Fund          |                   |                   | Combined            |
|-------------------------------------------------|---------------------|------------------|-----------------------|-------------------|-------------------|---------------------|
|                                                 |                     |                  | Internally Restricted | Unrestricted      | Total             |                     |
| Balance, beginning of year                      | \$ 894,992          | \$ 81,174        | \$ 785,566            | \$ 28,108         | \$ 813,674        | \$ 1,789,840        |
| Excess of Revenues over Expenses                | 11,837              | 695              | -                     | 78,448            | 78,448            | 90,980              |
| Transfer from Endowment Fund to Investment Fund | 695                 | (695)            | -                     | -                 | -                 | -                   |
| Transfer to Investment Fund from General Fund   | 525,316             | -                | (525,316)             | -                 | (525,316)         | -                   |
|                                                 | <u>\$ 1,432,840</u> | <u>\$ 81,174</u> | <u>\$ 260,250</u>     | <u>\$ 106,556</u> | <u>\$ 366,806</u> | <u>\$ 1,880,820</u> |

For the year ended March 31, 2021

|                                                 | Investment Fund   | Endowment Fund   | General Fund          |                  |                   | Combined            |
|-------------------------------------------------|-------------------|------------------|-----------------------|------------------|-------------------|---------------------|
|                                                 |                   |                  | Internally Restricted | Unrestricted     | Total             |                     |
| Balance, beginning of year                      | \$ 783,334        | \$ 81,174        | \$ 785,566            | \$ 97,408        | \$ 882,974        | \$ 1,747,482        |
| Excess of Revenues over Expenses                | 106,188           | 5,470            | -                     | (69,300)         | (69,300)          | 42,358              |
| Transfer from Endowment Fund to Investment Fund | 5,470             | (5,470)          | -                     | -                | -                 | -                   |
|                                                 | <u>\$ 894,992</u> | <u>\$ 81,174</u> | <u>\$ 785,566</u>     | <u>\$ 28,108</u> | <u>\$ 813,674</u> | <u>\$ 1,789,840</u> |

The accompanying notes are an integral part of these financial statements.

## Children's Treatment Centre Foundation of Chatham-Kent Statement of Cash Flows

| Year Ended March 31,                                                                 | 2022             | 2021             |
|--------------------------------------------------------------------------------------|------------------|------------------|
| <b>Cash derived from (applied to)</b>                                                |                  |                  |
| <b>Operations</b>                                                                    |                  |                  |
| Excess of revenue over expenses                                                      | \$ 90,980        | \$ 42,358        |
| Unrealized (gain) loss on investments                                                | 18,795           | (36,980)         |
| (Gain) loss on disposal of investments                                               | 3,902            | 31               |
| (Increase) decrease in accounts receivable                                           | (629)            | 105,121          |
| Decrease in interest receivable                                                      | 8,735            | 9,535            |
| (Increase) decrease in prepaid expenses                                              | 6,336            | 44,760           |
| Increase (decrease) in accounts payable<br>and accrued liabilities                   | (59,791)         | 36,013           |
| Increase (decrease) in deferred revenue                                              | 50,000           | (212,225)        |
| Net increase (decrease) in cash from operations                                      | <u>118,328</u>   | <u>(11,387)</u>  |
| <b>Investment Activities</b>                                                         |                  |                  |
| Purchase of investments                                                              | (1,628,168)      | (437,696)        |
| Proceeds on disposal of investments                                                  | 478,389          | 468,867          |
| Proceeds on disposal of land                                                         | 1,025,316        | -                |
|                                                                                      | <u>(124,463)</u> | <u>31,171</u>    |
| <b>Financing Activities</b>                                                          |                  |                  |
| (Decrease) increase in amounts due to Children's<br>Treatment Centre of Chatham-Kent | -                | (5,834)          |
| <b>Change in Cash Position</b>                                                       | <b>(6,135)</b>   | <b>13,950</b>    |
| Cash position at beginning of year                                                   | <u>69,266</u>    | <u>55,316</u>    |
| Cash position at end of year                                                         | <u>\$ 63,131</u> | <u>\$ 69,266</u> |

The accompanying notes are an integral part of these financial statements.

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# Children's Treatment Centre Foundation of Chatham-Kent

## Notes to Financial Statements

Year Ended March 31, 2022

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### 1. Nature of Operations and Summary of Significant Accounting Policies

#### (a) Nature and Purpose of Organization

The Children's Treatment Centre Foundation of Chatham-Kent ("the Foundation") is a non-profit organization incorporated without share capital under the Corporations Act of Ontario. The Foundation was established to raise community awareness and provide sustainable support for the Children's Treatment Centre of Chatham-Kent. The Foundation is dependent upon the commitment and contribution of community volunteers in all aspects of its operation, including the board of directors and its committees.

The Foundation is a registered charity under the Income Tax Act and, as such, is exempt from income taxes provided certain requirements of the Income Tax Act are met and may issue income tax receipts to donors.

#### (b) Basis of Accounting

The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.

#### (c) Fund Accounting

The Foundation follows the restricted fund method of accounting for contributions.

The General Fund accounts for the Foundation's day-to-day operations. This fund reports unrestricted resources and restricted operating grants on a deferral method.

The Endowment Fund accounts for amounts that have been restricted by the contributors for permanent investment. Investment income earned on resources of the Endowment Fund is reported in the Endowment Fund but is not to be retained as endowment.

The Investment Fund contains contributions intended for long-term and short-term investments that have been internally restricted to be used for support as and when determined by the Board of Directors. Investment income earned on resources of the Investment Fund is reported in the Investment Fund.

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# Children's Treatment Centre Foundation of Chatham-Kent

## Notes to Financial Statements

Year Ended March 31, 2022

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### 1. Nature of Operations and Summary of Significant Accounting Policies

(continued)

#### (d) Revenue Recognition

The Foundation follows the restricted fund method of accounting for contributions. Restricted contributions are recognized as revenue of the appropriate restricted fund. All other restricted contributions are recognized as revenue of the General Fund on a deferral basis.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably assured. Contributions for endowment are recognized as revenue in the endowment fund.

Fundraising revenues are recognized in the period that the fundraising event occurs and when collection can be reasonably assured.

Investment income is recognized as revenue when earned. Investment income earned on investments is recognized as revenue of the related fund.

#### (e) Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each balance sheet date and charged to the financial instrument for those measured at amortized cost.

#### (f) Use of Estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions about future events that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from these estimates.

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# Children's Treatment Centre Foundation of Chatham-Kent

## Notes to Financial Statements

Year Ended March 31, 2022

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### 1. Nature of Operations and Summary of Significant Accounting Policies

(continued)

#### (g) Contributed Material and Services

Volunteers contributed material, related services and a significant number of hours during the year to assist the Foundation in carrying out its activities. Contributed services are only recognized in the financial statements when the fair value of the contribution can be reasonably estimated.

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### 2. Uncertainty due to COVID-19

The COVID-19 pandemic has caused significant impact in Canada and on the global economy. The board of directors are actively monitoring the ongoing effects on the Foundation's financial condition and operations.

Due to the inability to hold some in person events, some fundraising activities were moved to virtual platforms, while others continued in person. General economic conditions have impacted the overall ability of donors and sponsors to support the Foundation.

As the impacts of COVID-19 continue there could be further impact on the Foundation and its donors and sponsors, and other third party business associates that could impact the timing and amounts realized on the Foundation's assets and future cash flows. At this time the full potential impact of COVID-19 is not known.

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### 3. Investments

Investments held by the Foundation are comprised of the following:

|                                                                                                                                                 | 2022                | 2021              |
|-------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------|
| <b>At amortized cost:</b>                                                                                                                       |                     |                   |
| Money market fund                                                                                                                               | \$ -                | \$ 16,507         |
| GIC's, weighted average yield of 2.23% (2021 - 2.51%),<br>maturing between August 2022 - January 2025<br>(2021 - August 2021 and December 2022) | 628,000             | 493,000           |
| <b>At fair value:</b>                                                                                                                           |                     |                   |
| Equity investments                                                                                                                              | 1,463,419           | 454,830           |
|                                                                                                                                                 | 2,091,419           | 964,337           |
| Current portion                                                                                                                                 | 328,000             | 265,000           |
|                                                                                                                                                 | <u>\$ 1,763,419</u> | <u>\$ 699,337</u> |

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# Children's Treatment Centre Foundation of Chatham-Kent

## Notes to Financial Statements

Year Ended March 31, 2022

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#### 4. Funding Obligation

In 2020 the Foundation purchased land in Chatham-Kent for the purpose of constructing a new Children's Treatment Centre location. During 2022 the land was sold to the Children's Treatment Centre of Chatham-Kent. At the time of the initial purchase in 2020, the Children's Treatment Centre of Chatham-Kent transferred funds of \$250,000 to the Foundation to help facilitate the purchase of the land. The \$250,000 remains in the Foundation to support its funding obligation for the construction of the new building. The Foundation has pledged a commitment to the Ontario Ministry of Children, Community and Social Services to provide \$6,950,000 in funding towards the construction of the building and \$3,000,000 in an endowment to provide for ongoing operational costs.

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#### 5. Due to the Children's Treatment Centre of Chatham-Kent

During the current year the Children's Treatment Centre of Chatham-Kent paid for expenditures incurred by the Foundation. These transactions are in the normal course of operations and are measured at the carrying value. As at March 31, 2022, \$1,490 (2021 - \$1,490) is payable to the Children's Treatment Centre of Chatham-Kent for related expenditures made and revenue collected on the Foundation's behalf. There are no fixed repayment terms or security.

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#### 6. Deferred Revenue

The balance of \$60,000 (2021 - \$10,000) represents funds received from organizations and individuals to be used exclusively for specific purposes or amounts received that relate to specific fundraising events occurring subsequent to the year end. These amounts are recorded as a liability as they are unearned at year end.

The breakdown of deferred revenue is as follows:

|                             | 2022      | 2021      |
|-----------------------------|-----------|-----------|
| Externally Restricted Funds |           |           |
| Festival of Giving          | \$ 60,000 | \$ 10,000 |

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# Children's Treatment Centre Foundation of Chatham-Kent

## Notes to Financial Statements

Year Ended March 31, 2022

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### 7. Interfund Transfers and Internally Restricted Net Assets

The general fund includes an internally restricted amount of \$10,250 (2021 - \$10,250) to be spent on designated individual needs, along with a net amount of \$250,000 (2021 - 737,058) related to the land investment as described in note 4.

The investment fund includes amounts internally restricted to be retained or used as determined by the Board of Directors.

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### 8. Contributions and Support

Contributions and support expenditures are made up of the following:

|                                                 | 2022              | 2021              |
|-------------------------------------------------|-------------------|-------------------|
| The Children's Treatment Centre of Chatham-Kent | \$ 92,558         | \$ 93,126         |
| Festival of Giving partner charities            | 2,000             | 2,000             |
| Other                                           | 38,773            | 18,678            |
|                                                 | <u>\$ 133,331</u> | <u>\$ 113,804</u> |

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### 9. Commitments

The Foundation has entered into operating leases for office space and equipment.

Future minimum lease payments under the operating leases are as follows:

|      |                 |
|------|-----------------|
| 2023 | \$ 6,648        |
| 2024 | <u>1,020</u>    |
|      | <u>\$ 7,668</u> |

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# Children's Treatment Centre Foundation of Chatham-Kent

## Notes to Financial Statements

Year Ended March 31, 2022

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### 10. Financial Instrument Risk

The following analysis provides information about the Foundation's risk exposure and concentration related to financial instruments. There have been no significant changes in the nature or concentration of these risk exposures from the prior year.

#### Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Foundation is exposed to this risk arising from the possibility that changes in interest rates will affect the value of fixed income denominated investments.

#### Liquidity risk

Liquidity risk is the risk that the Foundation encounters difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Foundation will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. Liquidity risk arises from accounts payable.

#### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Foundation is exposed to fluctuations in equity markets on its investments.

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**Children's Treatment Centre Foundation of Chatham-Kent  
Schedule of General Fund Expenses  
(Unaudited - See Independent Auditor's Report)**

| Year Ended March 31,               | 2022       | 2021       |
|------------------------------------|------------|------------|
| <b>Expenses</b>                    |            |            |
| Fundraising expenses               | \$ 390,234 | \$ 360,600 |
| Contributions and support (note 7) | 133,331    | 113,804    |
| Salaries and benefits              | 92,737     | 97,714     |
| Advertising                        | 25,841     | 15,826     |
| Office and other expenses          | 41,725     | 57,482     |
| Professional fees                  | 14,439     | 23,928     |
| Memberships, dues and fees         | 11,509     | 11,727     |
| Bank charges                       | 4,121      | 3,612      |
|                                    | <hr/>      |            |
|                                    | \$ 713,937 | \$ 684,693 |

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*Prepared solely for internal purposes without audit or review from information provided by management*